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# **Best Practices When Considering a Candidate** with a Criminal Record

Just because your candidate has a conviction doesn't mean they should be automatically disqualified from the job. Learn more about the regulations in place to hire fairly and compliantly.

# **Background Screening Is** an Essential Part of Making a Quality Hiring Decision

Having a documented background screening process and policy in place to make decisions about criminal record disqualifications will help you remain consistent, fair, and compliant in your evaluation of prospective employees.

### **A Documented Background Check Process Should Include:**



**Conviction or Arrest** Don't automatically disqualify candidate

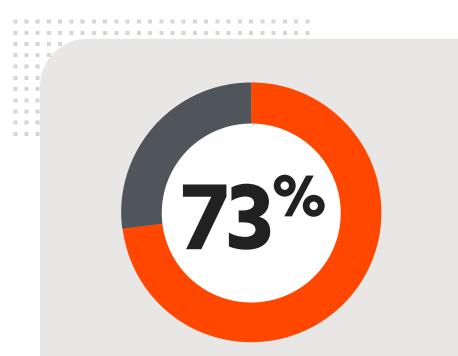


**Consistent and Fair Process FFOC Enforcement Guidance** 



**Evaluation** Individualized Assessment

# How Do HR Professionals Feel About the **Background Screening and Adverse Action Process?**<sup>1</sup>





send a pre-adverse or adverse action notice, and/or allow the candidate to respond if a background screen returns a "hit"



expect their organizations will add more services in the next two years to faciliate more thorough background screening

anticipate it will become increasingly challenging to keep up with changes in hiring regulations and practices over the next two years





report that their adverse action and/or individualized assessments are managed with automation/technology

### **Background Checks and Ban-the-Box**

Make sure you're aware of your city, county, and state ban-the-box laws before asking a candidate if they have been convicted of a crime.

Generally, ban-the-box laws determine if companies are allowed to ask questions related to a candidate's criminal history on the initial application, but may also establish additional notice requirements similar to federal adverse action requirements.



Some employers may not be aware if their particular jurisdiction has ban-the-box laws, and in fact many jurisdictions do.

# **Fair Chance Laws**

Ensure you have a process in place to be fair to all candidates while following local laws to avoid discrimination.

Fair chance laws require that employers evaluate the following relevant factors before making a hiring determination:





**Type/Severity of Crime** 

How Long Ago the Crime Occurred



Age of Individual When **Crime Was Committed** 

**How That Conviction Relates To The Job** 

### **PLEASE NOTE:**

As an extension of ban-the-box laws, fair chance laws occur at both the state and local levels.

Some states and cities have even more stringent processes and require more information from the employer when a hiring decision is made based on the findings of a background screening report.

### FAIR CHANCE OVERVIEW (FOR LA AND NYC)

Before making a hiring decision based on the results of a criminal history report, employers must first perform the following actions:

- Conduct an assessment that explains the link between the candidate's criminal history and the risks inherent in the position applied for.
- Provide a copy of the completed assessment to the candidate.
- Allow the candidate a reasonable time to respond.
- Consider any additional information provided by the candidate.

# **Pre-Adverse Action and Final Adverse Action**

**Companies must follow the Fair Credit Reporting Act (FCRA) before they may** take any final adverse action based on the findings in a consumer report.



The Fair Credit Reporting Act (FCRA) is a federal law that mandates a two-step process. Neglecting this process may expose you to lengthy and costly legal action.



The two steps consist of a **pre adverse action notice**, sent prior to making final decision, followed by a **notification of adverse action**.

In the adverse action step, a notice is sent with another copy of the federal summary of rights as well as the state-specific summary of rights. This notification is sent after a final decision is made not to hire.



Always give the candidate adequate time to respond or dispute and wait a reasonable amount of time (at least five days) between notices, or longer if needed.

# **Develop an Individualized Assessment Process**

To comply with EEOC Guidance, employers are encouraged to develop an individualized assessment process which evaluates the applicable factors surrounding a conviction.

An Equal Employment Opportunity Commission (EEOC) process evaluates relevant factors such as the type/ severity of the crime, how long ago it occured, and whether the person is a repeat offender.

### What this means:

- Employers can determine whether the criminal conduct or incident is both job-related and consistent with business necessity.
- Candidates have an opportunity to provide additional information about the incident and identify mitigating factors.

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### INDIVIDUALIZED ASSESSMENT WORKFLOW Candidate Employer Employer **Requests Additional Reviews** and Conducts an Information Responds Assessment



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